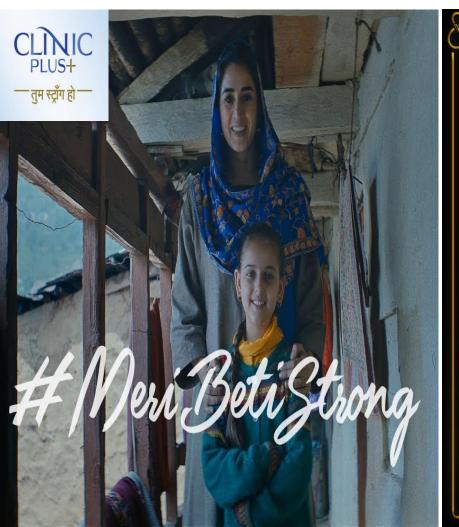


Hindustan Unilever Limited

SQ'19 Results Presentation: 14th October 2019









Safe Harbor Statement

This Release / Communication, except for the historical information, may contain statements, including the words or phrases such as 'expects, anticipates, intends, will, would, undertakes, aims, estimates, contemplates, seeks to, objective, goal, projects, should' and similar expressions or variations of these expressions or negatives of these terms indicating future performance or results, financial or otherwise, which are forward looking statements. These forward looking statements are based on certain expectations, assumptions, anticipated developments and other factors which are not limited to, risk and uncertainties regarding fluctuations in earnings, market growth, intense competition and the pricing environment in the market, consumption level, ability to maintain and manage key customer relationship and supply chain sources and those factors which may affect our ability to implement business strategies successfully, namely changes in regulatory environments, political instability, change in international oil prices and input costs and new or changed priorities of the trade. The Company, therefore, cannot guarantee that the forward looking statements made herein shall be realized. The Company, based on changes as stated above, may alter, amend, modify or make necessary corrective changes in any manner to any such forward looking statement contained herein or make written or oral forward looking statements as may be required from time to time on the basis of subsequent developments and events. The Company does not undertake any obligation to update forward looking statements that may be made from time to time by or on behalf of the Company to reflect the events or circumstances after the date hereof.



Sanjiv Mehta Chairman & Managing Director







Clear and compelling strategy

Purpose-led, Future-Fit

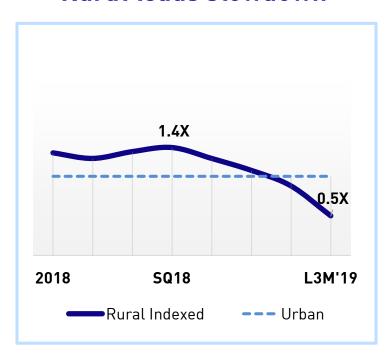


Growth

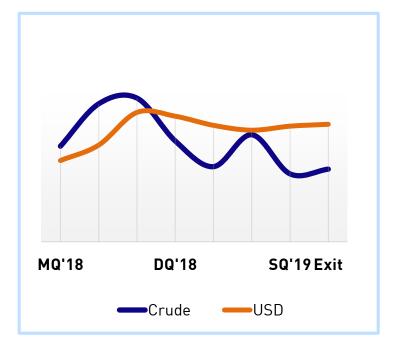


Market Context

Rural leads slowdown



Crude and Currency volatile



Welcome policy initiatives



Performance Summary

SQ'19

Domestic Consumer +7% Growth Underlying Volume +5% Growth Comparable EBITDA 24% Margin* Comparable EBITDA +200 bps Improvement*

Sustainable Living

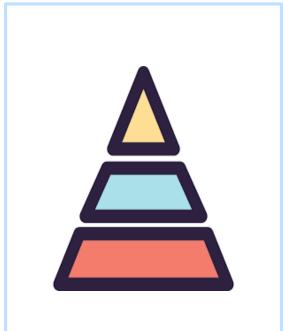


Our performance drivers

Focus on Core



Driving premiumization & Market Development



Innovate for the Future



Flawless Execution



Re-imagine HUL: Build Digital Capabilities across the Value Chain



Srinivas Phatak

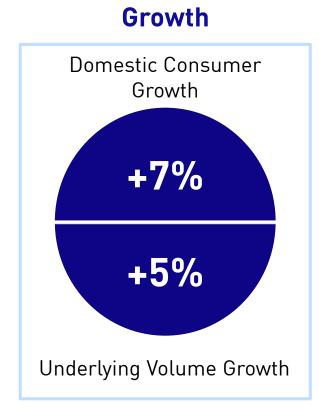
Chief Financial Officer

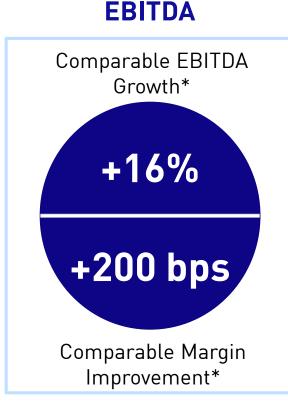






SQ'19: Good performance in a challenging market



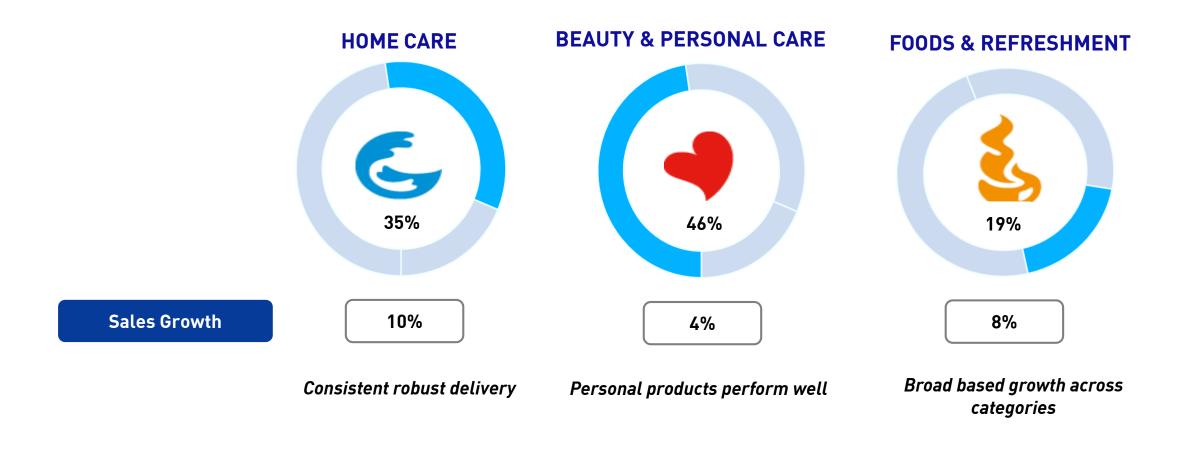








Steady performance across Divisions



Innovations and activations in the quarter















Home Care

Consistent robust delivery











- **Fabric Wash:** Consistent topline delivery
 - Launched premium brand Love & Care in select channels
 - Launched Magic Rinse powder sachet in TN
- → Household Care: Growth momentum driven by liquids upgradation and increased penetration on bars
 - Domex Pick up the Brush campaign extended to TN
- **Purifiers:** Good growth in the premium segment

Beauty & Personal Care

Personal products perform well





- Personal Wash: Pricing actions on popular segment landed
 - Fair & Lovely soap launch well received
 - Launched Pears Naturale bodywash range nationally
- **Skin Care:** Double digit growth backed by robust performance across brands
 - Launched Pond's Super Light gel & Pond's Micellar water range nationally
 - Launched Elle 18 skin range in select geographies
- ☐ Hair Care: Steady performance across portfolio
 - Strengthening brand proposition through a national Clinic
 Plus #MeriBetiStrong campaign

Beauty & Personal Care: Contd.

Personal products perform well





- □ Colour Cosmetics: Strong growth sustained; Continued focus in channels of the future
 - Launched Absolute Matte Revolution lipstick nationally
 - #FreeYourLips campaign launched
- Oral Care: Portfolio growth led by freshness and naturals proposition
 - Launched *Closeup White Attraction variants* in select geographies
- Deodorants: Focus on market development cells amidst high competition
 - Launched Axe Mini Ticket variants in select geographies

Foods & Refreshment

Broad based growth across categories



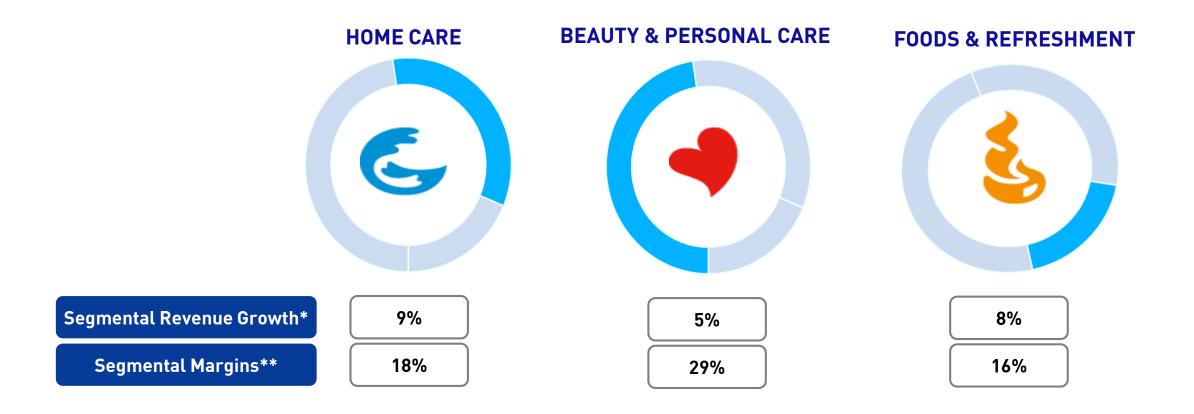


- Beverages: Good growth delivery by leveraging purpose-led brands
 - New communications released on Taj Mahal, Lipton & 3
 Roses tea
- ☐ Ice Cream & Frozen Desserts: Sustained strong growth momentum
- → Foods: Good performance across core segments;

 Kissan brand equity strengthened further



Segmental Performance





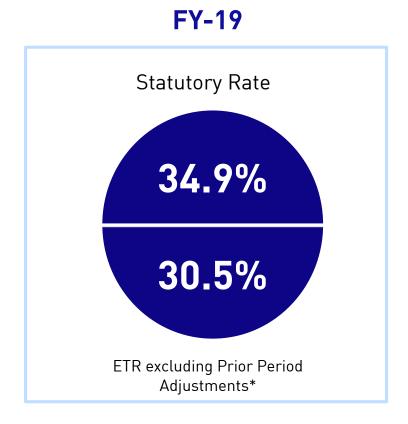
SQ'19: Results summary

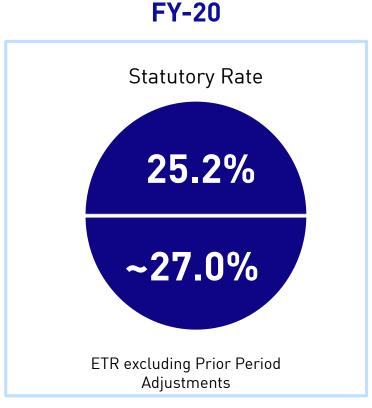
Particulars	SQ'19 (Reported)	SQ'18	Growth %
Sales	9708	9138	6%
EBITDA	2443	2019	21%*
Other Income	180	305	
Exceptional Items – Credit / (Charge)	-47	-35	
PBT	2308	2152	7%
Less : Tax	460	627	
PAT bei	1832	1522	20%
Net Profit	1848	1525	21%
EPS	8.54	7.04	21%

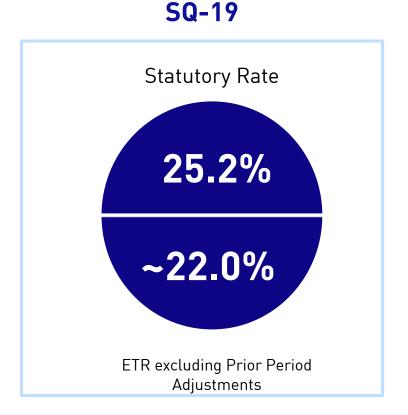
- Domestic Consumer Growth at 7%
- Comparable* EBITDA growth at 16% with a comparable improvement of 200bps



Corporate Tax rate reduction impact









FIRST HALF 2019 – 20



First Half 2019-20: Results Summary

Rs. Crores

Particulars	FH19-20	FH18-19	Growth %
Sales	19692	18494	6%
EBITDA	5090	4270	19%
PAT bei	3583	3090	16%
Net Profit	3603	3054	18%

- Domestic Consumer Growth at 7%
- Comparable* EBITDA improvement of 170bps



Interim Dividend: Proposed Rs.11

Particulars	FH'19-20 Interim	FH'18-19 Interim
Dividend Per Share (Rs.)	11.0	9.0
No. of Shares (Crs.)	216	216
Total Dividend (Rs. Crs.)	2,381	1,948



Looking ahead

Near term

- Demand outlook continues to be challenging
- Policy initiatives augur well; income transference to rural a key imperative
- Commodities and currency will continue to be volatile

Our strategy

- Company well positioned and our strategy remains unchanged
- ☐ Consistent, Competitive, Profitable, Responsible Growth



For more information and updates

Visit our website

September Quarter 2019 results

Hindustan Unilever will release its financial results for September Quarter 2019 on Monday 14th October, 2019.

> September Quarter 2019 results

